

THE COMPANIES ACT 2013

COMPANIES LIMITED BY SHARES - REGISTERED UNDER COMPANIES
ACT 1956

MEMORANDUM OF ASSOCIATION

OF

THRIVE FUTURE HABITATS LIMITED

I. The Name of the Company is THRIVE FUTURE HABITATS LIMITED¹

II. The registered office of the Company shall be situated in the State of Maharashtra within the jurisdiction of ROC, Mumbai.

III. The Objects for which Company is established are:


III A. THE MAIN OBJECTS TO BE PURSUED BY THE COMPANY ARE:

1. To carry on all or any of the business of soap and candle makers, tallow merchants, chemists, druggists, dry salters, oil merchants, engineers, founders, manufacturers of dyes, paints chemicals and explosives, tinsmiths, box and packing case makers and manufacturers of and dealership in pharmaceutical, chemicals, medical and other preparations or compounds and perfumery articles of description.
2. To carry on the business of producers, manufacturers, importers, exporters, buyers, sellers, and dealers in paints (Camouflage, Antifouling, anticorrosive, and others), pigments (naturally occurring and chemically manufactured), varnishes (oil and spirits), raw and boiled linseed oil and oils of every description, lacquers, enamels, printing inks, lithin varnishes, phenyls, disinfectants of every type, motor body (nitro-cellulose) paints and thinners, soaps and glycerine, heavy chemicals, refined de-odourised and hydrogenated oils, rosins, turpentine, quinine and minerals, driers, and any raw and other minerals needed by the Company, as well as to manufacture, formulate, process, package, distribute, market, trade, import, export, and deal in all kinds of cosmetics, ayurvedic products, alcohol-based cosmetics, hygiene and personal care products, skincare, home care products, and other related goods.
3. To carry on the business of builders, contractors, developer, erectors, estate agents, reseller, constructors of buildings, houses, villa, apartment structures or residential, office, industrial, institutional or commercial or developers of co-operative housing societies, developers of housing schemes, townships, holiday resorts, hotels,

¹ The name of the Company has been altered by pursuant to Special Resolution passed in Annual General Meeting of the Company on 13th August 2025.

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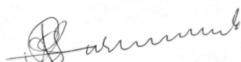
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restaurants, motels and in particular preparing of building sites, constructing, reconstructing, erecting, altering, improving, enlarging, developing, decorating furnishing and maintaining of structures, flats, houses, factories, shops, offices, garages, villa, warehouses, buildings, works, workshops, hospitals, nursing homes, clinics, godowns and other commercial educational purposes and conveniences to purchases for development, houses buildings, structures and other properties of any tenure and any interest thereto and purchase, sell and deal in freehold and leasehold land and in purchase, sell, lease, hire, exchange or otherwise deal in land and house's property and other property whether real or personal and to turn the same into account as may seem expedient and to carry on business as developers and land buildings immovable properties and real estates by constructing, reconstructing, altering, improving, decorating, furnishing, and maintaining offices, flats, houses, factories warehouse, restaurants, malls, markets, hotels, shops, wharves buildings works and conveniences and by consolidating, connecting and subdividing immovable properties and by leasing and disposing off the same

III B. THE MATTERS WHICH ARE NECESSARY FOR FURTHERANCE OF THE OBJECT SPECIFIED IN CLAUSE III A ARE:

1. To borrow or raise money in terms of the provisions of the Companies Act, 2013; and to secure the repayment of any money borrowed, raised or owing by mortgage, charge or lien upon all or any of the property or assets of the Company, both present or future, including its uncalled capital.
2. To open Bank accounts of all nature including overdraft account, to operate the same and to draw, make, accept, endorse, discount, execute and issue promissory notes, bill of exchange, bill of lading, warrants and the other negotiable or transferable instruments and to deal with all documents mercantile or otherwise, in the ordinary course of business.
3. To invest any of the surplus funds of the Company from time to time with Governments or any other similar authority or any corporate body established in India under the authority of any act or legislature established in India or in shares or securities of public or private Company in India as may from time to time be determined by Board or in fixed deposits or by way of loans on interest in any of the local banks or with any firms, companies or banks in such other securities as may from time to time be determined by the Board and from time to time sell or vary all such investments and to execute all assignments, receipts and documents that may be necessary in that behalf.
4. To borrow from Banks, State and Central financial Corporation, public financial institutions, housing finance and other bodies corporate, government and semi government authorities; short, medium or long term loans or secure the Bank facilities

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for working capital, deferred payment guarantee, letter of credit, inland and foreign bills discounting, bank guarantee, cash credit limit and offer in security land, building, office building, office equipment, furniture and fixtures, stock, book debts, securities and personal guarantees of Directors.

5. To pay out of the funds of the Company, all expenses which the Company may pay lawfully with respect to the formation and registration of the Company or the issue of its capital.

6. To pay for any rights or property acquired by the Company and to remunerate any person or Company whether by cash payment or by allotment of the shares, debentures or other securities of the Company credited as partly or fully paid-up or otherwise.

7. To purchase or otherwise acquire and undertake the whole or any part of the business, rights and liabilities person, firm or Company, carrying on business which the Company is authorized to carry on and to purchase, acquire, sell and deal in property of any such person, firm or Company and to conduct, make or carry into effect any arrangements in regard to the winding-up of the business of any person, firm, association or Company.

8. To sell, improve, manage, develop, lease, mortgage, abandon or otherwise deal with all or any part of the property, rights and concessions of the Company.

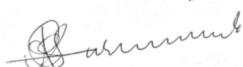
9. To apply for and obtain the registration or other recognition to the Company for the purpose of its business and to apply or join in applying to any Government or other authorities that may seem conducive to the Company's objects.

10. To acquire right, title and interest in immovable properties and commercially exploit the same with or without modification, alteration, improvement, addition or reconstruction.

11. To apply for tender, purchase or otherwise acquire any contracts, sub-contracts, licenses and concessions for or in relation to the objects of the Company.

12. To apply for, purchase or otherwise acquire, protect and renew any patents, patent rights, inventions, trade-marks, service-marks, designs, licenses, concessions, and the like, conferring any exclusive or non-exclusive or limited right to their use or any secret or other information as to any invention and to use, exercise, develop or grant licenses in respect of or otherwise turn to account the property, rights, information so acquired and to expend money in experimenting or on testing or improving any such patents, inventions or rights.

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13. To train or to pay for the training in India or abroad of any member or any of the Company's Directors, employees or any other persons in the interest of or for the furtherance of the Company's business.

14. To make pecuniary grants by way of donation, bonus, allowance, provident fund, gratuity, guarantee or otherwise to or for the benefit of persons who are or have been employed by the Company, subject to the provisions of the Companies Act, 2013.

15. To create any Depreciation, Reserve Fund, Sinking Fund, Insurance Fund or any other Special Fund whether for repairing improving, extending or maintaining any of the property of the Company or for any purpose conducive to the interests of the Company.

16. To take part in the management, supervision and control of the business or operation of any company or undertaking having similar objects and for that purpose to appoint and remunerate any such persons including directors, officers, trustees, agents.

17. To distribute any of the properties of the Company amongst the members in specie or kind as permissible in law in the event of the winding-up of the Company.

18. To remunerate Directors, Managing Directors or other officers of the Company out of or in proportion to the turnover or net profits of the Company or otherwise.

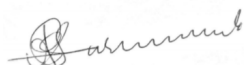
19. Subject to the provisions of the Companies Act, 2013; to amalgamate, enter into partnership or into any arrangement for sharing profits, union of interest, co-operation, joint venture or reciprocal concession with any person, association, firm, body corporate, Foreign Nationals, NRI's, whether in India or outside, for such purposes that may seem calculated, beneficial and conducive to the objects of the Company.

20. To enter into contracts and make arrangements with any person for furtherance of the business of the Company.

21. To establish and support or aid in the establishment and support of associations, institutions, funds, trusts, and conveniences calculated to benefit present as well past employees, directors, general public or alike and to make payments, effect gifts, grant pensions, allowances, commissions or any such other benefits and to subscribe or guarantee money for charitable, benevolent or alike useful objects.

22. To establish or open at any place(s) any branches, agencies or other offices of the Company and to transact and manage the affairs of the Company and to appoint Director(s), Managing or Whole-time Director(s), Manager(s) or such other officials, administrators, as may be necessary for the efficient and able management of the affairs of the Company.

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23. To appoint attorneys for and on behalf of the Company, to execute the necessary power to the said attorneys, to act for and on behalf of the Company and to revoke all or any of such powers and appointments as may be deemed expedient.

24. To establish, promote or concur in establishing or promoting any company having similar objects or firm for the purpose of acquiring all or any of the property, rights and liabilities of the Company and to place or guarantee the placing of, underwrite of any such other Company.

25. To form, promote, subsidise and assist companies or firms of all kinds in any manner as may be thought fit in connection with any of the objects of the Company.

26. To act as trustees, executors, administrators, attorneys, nominees and agents and to undertake and execute trusts of all kinds (subject to compliance of statutory condition) and to exercise all the powers of Trust Corporation.

27. To enter into collaboration agreements, technical, financial or otherwise with any person, firm, company or corporation whatsoever, whether limited or otherwise, and whether situated in India or abroad.

28. To adopt such means of making known the business of the Company as may seem expedient and in particular, by advertising in the press, by circulars, by purchase and exhibition of works of art or interest, by publication of books and periodicals and by granting prizes, rewards and donations subject to the provisions of the Companies Act, 2013.

29. To refer or agree to refer to arbitration any claim, demand, dispute, legal proceedings or any other questions by or against the Company or in which the Company is interested or concerned.

IV. The liability of the member(s) is limited and this liability is limited to the amount unpaid, if any, on the shares held by them.

V. The Authorised Share Capital of the Company is Rs. 20,00,00,000 (Rupees Twenty Crores) divided into 2,00,00,000 (Two Crores) Equity Shares of Rs 10/- each.

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We, the several people whose names and addresses are subscribed hereto, are desirous of being formed into a Company in pursuance of the Memorandum of Association and we respectively agree to take the number of shares in the Capital of the Company set opposite to our respective names:

Sr. No.	Name of Subscriber	Adress and description of the subscriber	No. of shares taken by each subscriber	Witness
1.	Hiranand Kanwalsing Malkani	C/o. J.B. Advani & Co. Ltd., Saraswati Mahal Carnac Road (PostBox2030) Bombay-2	Four	M.R. Murti Manager J.B. Advani & Co. Ltd., Bombay-2
2.	Bhagava singh Advani	C/o. J.B. Advani & Co. Ltd., Saraswati Mahal Carnac Road (PostBox2030) Bombay-2	Four	M.R. Murti Manager J.B. Advani & Co. Ltd., Bombay-2

Dated at Bangalore City this 12th day of July 1948.

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