

NOTICE OF 78th ANNUAL GENERAL MEETING

Notice is hereby given that the 78th (Seventy Eighth) Annual General Meeting (AGM) of the members of Thrive Future Habitats Limited (Formerly Ador Multiproducts Limited) will be held on Wednesday, September 16, 2026 at 12:00 P.M. (IST), for the transaction of the following businesses, through Video Conferencing / Other Audio-Visual Means in conformity with the regulatory provisions and the circulars issued by the Ministry of Corporate Affairs, Government of India: -

ORDINARY BUSINESS:

- 1. To receive, consider and adopt the audited standalone and consolidated financial statements of the Company for the financial year ended March 31, 2026, together with the Reports of Board of Directors and the Auditors thereon.**

In this regard, to consider and if thought fit, to pass, with or without modification(s), the following resolution as an **Ordinary Resolution**:

“RESOLVED THAT the audited standalone and consolidated financial statements of the Company for the financial year ended March 31, 2026 and the reports of the Board of Directors and Auditors thereon, as circulated to the members with the notice of the Annual General Meeting, be and are hereby received, considered and adopted.”

- 2. To re-appoint Mr. Vinay Kumar Singh (DIN - 06497700) as director liable to retire by rotation.**

In this regard, to consider and if thought fit, to pass, with or without modification(s), the following resolution as an **Ordinary Resolution**:

“RESOLVED THAT in accordance with the provisions of Section 152(6) read with the Companies (Appointment and Qualification of Directors) Rules, 2014 & other applicable provisions of the Companies Act, 2013, the Articles of Association and upon recommendation of the Nomination & Remuneration Committee & the Board of Directors, Mr. Vinay Kumar Singh (DIN - 06497700), who retires by rotation at this meeting and being eligible offers himself for re-appointment, be and is hereby re-appointed as a Director of the Company liable to retire by rotation.”

SPECIAL BUSINESS:

- 3. To appoint M/s. J.C. Bhalla and Co., Chartered Accountants (Firm Registration No. 001111N) as the Statutory Auditors of the Company to fill the casual vacancy.**

To consider and, if thought fit, to pass with or without modification(s), the following as an **Ordinary Resolution**:

“RESOLVED THAT pursuant to the provisions of Sections 139(8), 141, 142 and other applicable provisions, if any, of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014 and the applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (including any statutory modification(s) or re-enactment(s) thereof for the time being in force), and based on the recommendation of the Audit Committee and the Board of Directors of the Company, the consent of the Members be and is hereby accorded for the appointment of M/s. J.C. Bhalla and Co., Chartered Accountants (Firm Registration No. 001111N), as the Statutory Auditors of the Company to fill the casual vacancy caused by the resignation of M/s. Praveen and Madan, Chartered Accountants (Firm Registration No. 011350S), to hold office until the conclusion of the 79th Annual General Meeting of the Company, at such remuneration, plus applicable taxes and reimbursement of out-of-pocket expenses, as may be recommended by the Audit Committee in consultation with the Statutory Auditors and approved by the Board of Directors of the Company.

RESOLVED FURTHER THAT any of the Directors or the Company Secretary of the Company be and are hereby severally authorised to do all such acts, deeds, matters and things as may be necessary to give effect to this resolution.”

- 4. To appoint M/s Neeta A & Associates, Practicing Company Secretaries as the Secretarial Auditor of the Company.**

To consider and, if thought fit, to pass with or without modification(s), the following as an **Ordinary Resolution**:

“RESOLVED THAT pursuant to the provisions of Section 204 and other applicable provisions, if any, of the Companies Act, 2013 (“the Act”), read with Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, Regulation 24A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (including any statutory modification(s) or re-enactment(s) thereof for the time being in force), and based on the recommendation of the Audit Committee and the Board of Directors, M/s. Neeta A & Associates, Practicing Company Secretaries (Peer Review Certificate No. 5897/2024, ICSI Unique Code – S2022DE852100), be and are hereby appointed as the Secretarial Auditor of the Company for a term of five consecutive financial years commencing from FY 2026-27 up to FY 2030-31, at such remuneration, plus applicable taxes and reimbursement of out-of-pocket expenses, as may be recommended by the Audit Committee in consultation with the Secretarial Auditor and approved by the Board of Directors of the Company.

RESOLVED FURTHER THAT the Board of Directors of the Company (including audit Committee thereof) be and is hereby authorised to determine and revise the remuneration payable to the Secretarial Auditor during their tenure and to avail any other services, certificates, or reports as may be permissible under applicable laws.

RESOLVED FURTHER THAT the Board of Directors of the Company (including its committees thereof) or the Company Secretary of the Company be and are hereby severally authorised to do all such acts, deeds, matters and things as may be deemed proper, necessary, or expedient, including filing the requisite forms or submission of documents with any authority or accepting any modifications to the clauses as required by such authorities, for the purpose of giving effect to this resolution and for matters connected therewith, or incidental thereto”

5. To increase Borrowing Limits under Section 180(1)(c) of the Companies Act, 2013.

To consider and, if thought fit, to pass with or without modification(s), the following as **Special Resolution**:

“RESOLVED THAT pursuant to the provisions of Section 180(1)(c) and other applicable provisions, if any, of the Companies Act, 2013 (“the Act”), read with the rules made thereunder (including any statutory modification(s), amendment(s) or re-enactment thereof for the time being in force), and pursuant to the recommendation of the Audit Committee and the Board of Directors of the Company, consent of the Members be and is hereby accorded to the Board of Directors of the Company (hereinafter referred to as the ‘Board’) to borrow, from time to time, any sum or sums of money, notwithstanding that the monies to be borrowed together with the monies already borrowed by the Company (excluding temporary loans obtained from the Company’s bankers in the ordinary course of business) may exceed the aggregate of the paid-up share capital, free reserves and securities premium account of the Company as prescribed under Section 180(1)(c) of the Companies Act, 2013.

RESOLVED FURTHER THAT the total outstanding borrowings shall not at any time exceed a sum of Rs. 200 Crore (Rupees Two Hundred Crore only).

RESOLVED FURTHER THAT any of the Directors or the Company Secretary of the Company be and are hereby severally authorised to do all such acts, deeds, matters and things and to execute all such documents, instruments and writings as may be considered necessary, proper or expedient to give effect to this resolution.”

6. To enhance limits under Section 186 of the Companies Act, 2013.

To consider and, if thought fit, to pass with or without modification(s), the following as **Special Resolution**:

“RESOLVED THAT pursuant to the provisions of Section 186 and other applicable provisions, if any, of the Companies Act, 2013 (“the Act”), read with the Companies (Meetings of Board and its Powers) Rules, 2014 (including any statutory modification(s), amendment(s) or re-enactment thereof for the time being in force), and in accordance with the provisions of the Articles of Association of the Company, the consent of the Members be and is hereby accorded to the Board of Directors of the Company (hereinafter referred to as the “Board”) to make loans, give guarantees, provide securities and make investments, from time to time, in excess of the limit of 60% of the paid-up share capital, free reserves and securities premium account of the Company or 100% of free reserves and securities premium account of the Company, whichever is more, as prescribed under Section 186 of the Companies Act, 2013.

RESOLVED FURTHER THAT the aggregate of the outstanding loans, guarantees given, securities provided and investments made by the Company shall not, at any time, exceed ₹100 Crore (Rupees One Hundred Crore only).

RESOLVED FURTHER THAT any of the Directors or the Company Secretary of the Company be and are hereby severally authorised to do all such acts, deeds, matters and things and to execute all such documents, instruments and writings as may be considered necessary, proper or expedient to give effect to this resolution.”

7. To approve material related party transaction with Mr. Vinay Kumar Singh, Managing Director of the Company:

To consider and, if thought fit, to pass with or without modification(s), the following as **Ordinary Resolution**:

“RESOLVED THAT pursuant to the provisions of Regulations 2(1)(zc) and Regulation 23(1) & (4) and other applicable regulations of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“SEBI Listing Regulations”), the applicable provisions of the Companies Act, 2013 (“Act”) read with the related rules framed thereunder (including any statutory modification(s) or re-enactment(s) thereof for the time being in force) and other applicable laws/statutory provisions, if any, and the Company’s Policy on Related Party Transactions (“RPT Policy”), each as amended, and basis the approval and recommendation of the Audit Committee and the Board of Directors of the Company, the consent of the Members be and is hereby accorded to the Board of Directors of the Company (hereinafter referred to as the “Board”, which term shall be deemed to include the Audit Committee of the Board and any Committee duly constituted / empowered / to be constituted by the Board from time to time to exercise its powers conferred by this resolution) to enter into any and/or all related party transactions/contracts/ arrangements whether by way of an individual transaction or series of transactions, for entering into and/ or carrying out and/ or continuing with existing contracts/arrangements/ transactions or modification(s) of earlier contracts/ arrangements/transactions, or as fresh and independent transaction(s) or otherwise with Mr. Vinay Kumar Singh, Managing Director of the Company, a “related party” as defined in Regulation 2(1)(zb) of the SEBI Listing Regulations, inter-alia, for entering into transactions as detailed in the explanatory statement to this resolution, on such terms and conditions as may be agreed between the Company and Mr. Vinay Kumar Singh, provided that the aggregate outstanding value of all such related party transactions/contracts/ arrangements shall, at any point of time, not exceed Rs. 2 Crore (Rupees Two Crore Only) for a period of one year from the date of shareholders’ approval, subject to such contract(s)/arrangement(s)/ transaction(s) being carried out at arm’s length and in the ordinary course of business

of the Company.

RESOLVED FURTHER THAT the Board of Directors or any person authorised by the Board be and is hereby authorised to do and perform all such acts, deeds, matters and things as may be deemed fit in this regard and to take all such steps as may be required in this connection including finalisation and execution of all such agreements, documents, undertakings, instruments and writings as deemed necessary, with power to alter and vary the terms and conditions of such documents in accordance with the RPT Policy of the Company, and to settle all questions, difficulties or doubts that may arise in this regard and incidental thereto, without being required to seek any further consent or approval of the members or otherwise, wherever considered necessary.

RESOLVED FURTHER THAT all actions taken by the Board, or any person so authorised by the Board, in connection with any matter referred to or contemplated in the foregoing resolution, be and are hereby approved, ratified and confirmed in all respects.”

**On behalf of the Board of Directors
Thrive Future Habitats Limited
(Formerly Ador Multiproducts Limited)**

**Date: August 22, 2026
Place: Delhi**

**Shobha Joshi
(Company Secretary)
M.No.: A24878**

Notes:

1. The relevant details with respect to Item No. 2 pursuant to Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations, 2015") and Secretarial Standards on General Meetings (SS-2) issued by the Institute of Company Secretaries of India, in respect of Director seeking appointment/re-appointment at this AGM are also annexed. The Company has received relevant disclosures/consent from the Directors seeking appointment/re-appointment.
2. The Ministry of Corporate Affairs ('MCA'), vide its General Circular No. 20/2020 dated May 5, 2020 read with General Circular Nos. 14/2020 dated April 8, 2020, 17/2020 dated April 13, 2020, 02/2021 dated January 13, 2021, 19/2021 dated December 8, 2021, 21/2021 dated December 14, 2021, 02/2022 dated May 5, 2022 and 10/2022 dated December 28, 2022, 9/2023 dated September 25, 2023, 09/2024 dated September 19, 2024 and Circular No. 03/2025 dated September 22, 2025 ('MCA Circulars') and all other relevant circulars issued by MCA and in compliance with the provisions of the Companies Act, 2013 ("the Act"), read with the rules made thereunder and SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 ("SEBI LODR 2015"), this Annual General Meeting of the Members of the Company is being convened through Video Conference / Other Audio Visual Means (VC/OAVM), without the physical presence of members at a common venue. In view of the same, the registered office of the Company shall be deemed to be the venue of the AGM.
3. In compliance with the above MCA Circulars and SEBI Circulars, Notice of the AGM along with the Annual Report for FY 2025-26 is being sent only through electronic mode to those Members whose email addresses are registered with the Company/ Depositories, unless any member has requested for a physical copy of the same. Members may note that the Notice and Annual Report for FY 2025-26 will also be available on website of the Company www.thrivefuturehabitats.com/ and website of the stock exchange i.e. BSE Limited (<http://www.bseindia.com/>) and the AGM Notice is also available on the website of NSDL (agency for providing the Remote e-Voting facility) i.e. www.evoting.nsdl.com.
4. Pursuant to the Circular no. 14/2020 dated April 08, 2020, issued by the ministry of corporate affairs, the facility to appoint proxy to attend and cast vote for the members is not available for this AGM. However, the body corporates are entitled to appoint authorized representatives to attend the AGM through VC/OAVM and participate therein and cast their votes through e-voting.
5. The Members can join the AGM in the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC/OAVM will be made available to 1,000 members on a first-come, first-served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without restriction on account of first come first served basis.
6. The attendance of the Members attending the AGM through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Act.
7. Pursuant to the provisions of Section 108 of the Act read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI LODR 2015 (as amended), and the Circulars issued by the MCA, the Company is providing facility of remote e-voting to its members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with National Securities Depository Limited (NSDL) for facilitating voting through electronic means, as the authorised agency. The facility of casting votes by a member using the remote e-Voting system, as well as voting on the date of the AGM, will be provided by NSDL.
8. In terms of the provisions of Section 152 of the Act and rules made there under, Mr. Vinay Kumar Singh (DIN - **06497700**), Managing Director, is liable to retire by rotation at this Meeting and offers himself for reappointment.
9. Pursuant to Regulations 36(3) of SEBI LODR 2015, Section 160 of the Companies Act, 2013 and Secretarial Standards on General Meetings (SS-2), details in respect of Directors seeking appointment/reappointment of Directorship at 78th AGM of the Company to be held on September 16, 2026 provided in this Notice.
10. As the AGM will be held through VC/ OAVM, the Route Map of the venue of the meeting is not annexed to this Notice.
11. Notice is being sent through e-mail to all the members who have registered their e-mail addresses with the Company/ RTA.
12. Members who have not received the notice due to change/ non-registration of their e-mail address with the Company/ RTA/ Depository Participants, they may request for the notice by sending an email at rtabfsl.co.in along with a scanned copy of Share Certificate/ Client Master. Post receipt of such request, the members would be provided soft copy of the notice and the procedure for e-voting along with the User ID and the Password.
13. M/s Neeta A & Associates (Proprietor – Ms. Neeta Aggarwal, Membership No.: F9893, COP: 13218, Practicing Company Secretaries, appointed as the scrutinizer to scrutinize the e-voting at AGM and remote e-voting process in a fair and transparent manner.
14. To support "Green Initiative", members who have not registered their e-mail addresses are requested to register the same with DPs/ BgSE Financials Limited.

15. Corporate Members intending to send their authorized representative to attend Annual General Meeting are requested to send a duly certified copy of their Board Resolution authorizing their representative to attend and vote at the Annual General Meeting. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to csneeta.1989@gmail.com with a copy marked to evoting@nsdl.com and cs@thrivefuturehabitats.com.
16. As per Regulation 40 of SEBI LODR 2015, as amended, securities of listed companies can be transferred only in dematerialized form with effect from April 1, 2019, except in case of request received for transmission and transposition of securities. In view of this and to eliminate all risks associated with physical shares and for ease of portfolio management, members holding shares in physical forms are requested to consider converting their holdings to dematerialized form. Members can contact the company or RTA, BgSE Financial Limited, in this regard.
17. The Register of Directors and Key Managerial Personnel and their shareholding maintained under Section 170 of the Act, the Register of Contracts or Arrangements in which the Directors are interested, maintained under Section 189 of the Act, and the relevant documents referred to in this Notice will be available, electronically, for inspection by the members during the AGM. All the documents referred to in this Notice will also be available for inspection electronically on all working days without any fee by the members from the date of circulation of this Notice upto the date of AGM. Members seeking to inspect such documents can send an e-mail to cs@thrivefuturehabitats.com mentioning his / her / its folio number / DP ID and Client ID.
18. Members are requested to notify immediately any change pertaining to postal address, email address, telephone/mobile numbers, Permanent Account Number (PAN), mandates, nomination, Power of Attorney, bank details such as name of the Bank and branch details, bank account number, MICR code, IFSC code to their Depositories Participants (DPs) in respect of their electronic share accounts and to RTA of the Company in respect of their physical share folios, if any.
19. Members are requested to note that, dividends if not encashed for a consecutive period of 7 years from the date of transfer to Unpaid Dividend Account of the Company, are liable to be transferred to the Investor Education and Protection Fund ("IEPF"). The shares in respect of such unclaimed dividends are also liable to be transferred to the demat account of the IEPF Authority. In view of this, Members are requested to claim their dividends from the Company, within the stipulated timeline. The Members, whose unclaimed dividends/shares have been transferred to IEPF, may claim the same by making an online application to the IEPF Authority in web Form No. IEPF-5 available on www.iepf.gov.in.
20. Pursuant to the provisions of Section 72 of the Companies Act 2013, the member(s) holding shares in physical form may nominate, in the prescribed manner, a person to whom all the rights in the shares shall vest in the event of death of the sole holder or all the joint holders. Member(s) holding shares in demat form may contact their respective DP for availing this facility.
21. Members holding shares in physical form, in identical order of names, in more than one folio are requested to send to the company or RTA, the details of such folios together with the share certificates for consolidating their holdings in one folio. A consolidated share certificate will be issued to such members after making requisite changes.
22. In case of joint holders, the Member whose name appears as the first holder in the order of names as per the Register of Members of the company will be entitled to vote at the AGM.
23. To prevent fraudulent transactions, members are advised to exercise due diligence and notify the Company of any change in address or demise of any member as soon as possible.
24. The Company has designated an exclusive e-mail ID namely: cs@thrivefuturehabitats.com for receiving and addressing investors' grievances. Members seeking any information with regard to the accounts or any matter to be placed at the AGM, are requested to write to the company on or before September 9, 2026 through email on cs@thrivefuturehabitats.com. The same will be replied by the company suitably.
25. The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in securities market. Members holding shares in electronic form are, therefore, requested to submit the PAN to their Depository Participants with whom they are maintaining their demat accounts. Members holding shares in physical form are requested to submit their PAN details to the RTA.
26. Members holding shares in dematerialized form are requested to intimate all changes pertaining to their bank details, change of address, change of name, e-mail address, contact numbers etc. to their respective Depository Participant (DP). Changes intimated to the DP will then be automatically reflected in the Company's record which will help the Company and the RTA, BGSE Financial Ltd Limited, to provide efficient and better services. Members holding shares in physical form are requested to intimate such changes to RTA.
27. The shareholders shall have one vote per equity share held by them. The facility of e-voting would be provided once for every folio/client id, irrespective of the number of joint holders.
28. The remote e-voting period commences on Sunday, September 13, 2026 at 09:00 A.M. (IST) and ends on Tuesday, September 15, 2026 at 05:00 P.M. (IST). During this period, Members of the Company, holding shares either in physical form or in dematerialized

form, as on the cut-off date, Wednesday, September 9, 2026, may cast their vote electronically. The e-voting module shall be disabled by NSDL for voting thereafter. Once the vote on a resolution is cast by a Member, the Member shall not be allowed to change it subsequently. Those Members who are present at the AGM through VC/OAVM facility and have not cast their vote on the Resolutions through remote e-voting and are otherwise not barred from doing so, shall be eligible to vote through the e-voting system during the AGM.

29. Any person, who acquires shares of the Company and becomes a shareholder of the Company after dispatch of the Notice of AGM and holds shares as on the cut-off date i.e. September 9, 2026, may obtain the login ID and password by sending a request at rta@bfsi.co.in.
30. The Scrutinizer shall, immediately after the conclusion of voting at the Annual General Meeting, first count the votes cast during the AGM, thereafter unblock the votes cast through remote e-voting and make not later than 48 hours from the conclusion of meeting, a consolidated scrutinizer's report of the total votes cast in favour or against, if any, to the Chairman or a person authorized by him in writing who shall countersign the same.
31. The results declared along with the Scrutinizer's Report shall be placed on the Company's website www.thrivefuturehabitats.com and on the website of NSDL within two (2) days of passing of the resolutions at the Annual General Meeting of the Company and communicated to the BSE Limited.

THE INSTRUCTIONS FOR MEMBERS FOR REMOTE E-VOTING AND JOINING GENERAL MEETING ARE AS UNDER:-

The remote e-voting period begins on Sunday, September 13, 2026 at 09:00 A.M. and ends on Tuesday, September 15, 2026 at 05:00 P.M. The remote e-voting module shall be disabled by NSDL for voting thereafter. The Members, whose names appear in the Register of Members / Beneficial Owners as on the record date (cut-off date) i.e. Wednesday, September 9, 2026, may cast their vote electronically. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being Wednesday, September 9, 2026.

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of "Two Steps" which are mentioned below:

Step 1: Access to NSDL e-Voting system

A) Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	1. For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 2. Existing IDEAS user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the "Beneficial Owner" icon under "Login" which is available under 'IDEAS' section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 3. If you are not registered for IDEAS e-Services, option to register is available at https://eservices.nsdl.com. Select "Register Online for IDEAS Portal" or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp.

	4. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 5. Shareholders/Members can also download NSDL Mobile App "NSDL Speede" facility by scanning the QR code mentioned below for seamless voting experience. NSDL Mobile App is available on  App Store  Google Play  
Individual Shareholders holding securities in demat mode with CDSL	1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then use your existing my easi username & password. 2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by Company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. 4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on Company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800-21-09911

B) Login Method for e-Voting and joining virtual meeting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.

Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.

4. Your User ID details are given below :

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12***** then your user ID is 12*****.
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the Company For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

1. Password details for shareholders other than Individual shareholders are given below:
 - a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
 - b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the ‘initial password’ which was communicated to you. Once you retrieve your ‘initial password’, you need to enter the ‘initial password’ and the system will force you to change your password.
 - c) How to retrieve your ‘initial password’?
 - (i) If your email ID is registered in your demat account or with the Company, your ‘initial password’ is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your ‘User ID’ and your ‘initial password’.
 - (ii) If your email ID is not registered, please follow steps mentioned below in **process for those shareholders whose email ids are not registered.**
2. If you are unable to retrieve or have not received the “Initial password” or have forgotten your password:
 - a) Click on “**Forgot User Details/Password?**” (If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
 - b) **Physical User Reset Password?**” (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
 - c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
 - d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.
3. After entering your password, tick on Agree to “Terms and Conditions” by selecting on the check box.
4. Now, you will have to click on “Login” button.
5. After you click on the “Login” button, Home page of e-Voting will open.

Step 2: Cast your vote electronically and join General Meeting on NSDL e-Voting system.

How to cast your vote electronically and join General Meeting on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle and General Meeting is in active status.
2. Select "EVEN" of company for which you wish to cast your vote during the remote e-Voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on "VC/OAVM" link placed under "Join Meeting".
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.
5. Upon confirmation, the message "Vote cast successfully" will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to csneeta.1989@gmail.com with a copy marked to evoting@nsdl.com and cs@thrivefuturehabitats.com. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "Upload Board Resolution / Authority Letter" displayed under "e-Voting" tab in their login.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on.: 022 - 4886 7000 or send a request to NSDL at evoting@nsdl.co.in

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to cs@thrivefuturehabitats.com.
2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) to cs@thrivefuturehabitats.com. If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A) i.e. Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode.**
3. Alternatively shareholder/members may send a request to evoting@nsdl.com for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

THE INSTRUCTIONS FOR MEMBERS FOR e-VOTING ON THE DAY OF THE AGM ARE AS UNDER:-

1. The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for remote e-voting.

2. Only those Members/ shareholders, who will be present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the AGM.
3. Members who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.
4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the AGM shall be the same person mentioned for Remote e-voting.

INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE AGM THROUGH VC/OAVM ARE AS UNDER:

1. Member will be provided with a facility to attend the AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for **Access to NSDL e-Voting system**. After successful login, you can see link of "VC/OAVM" placed under **"Join meeting"** menu against company name. You are requested to click on VC/OAVM link placed under Join Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.
2. Members are encouraged to join the Meeting through Laptops for better experience.
3. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
4. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
5. Shareholders who would like to express their views/have questions may send their questions in advance mentioning their name demat account number/folio number, email id, mobile number at cs@thrivefuturehabitats.com latest by 05:00 P.M. (IST) on September 9, 2026. Only those members who are registered will be allowed to express their views or ask questions. The Company reserves the right to restrict the number of questions and number of speakers, depending upon availability of time as appropriate for smooth conduct of the AGM.

EXPLANATORY STATEMENT:

The following explanatory statement, pursuant to section 102 of the Companies Act, 2013 ('the Act') and additional information as required under the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Circulars issued thereunder, sets out all material facts relating to the businesses mentioned in the accompanying Notice.

ITEM NO. 3:

Pursuant to the provisions of Section 139 of the Companies Act, 75th Annual General Meeting held on August 14, 2023, the members approved re-appointment of M/s. Praveen and Madan, Chartered Accountants, Bangalore (Firm Registration No. 011350S) as the Statutory Auditors of the company to hold the office until the conclusion of the 80th Annual General Meeting of the company to be held for the Financial Year 2027-28. However, M/s. Praveen and Madan, Chartered Accountants have tendered their resignation as the Statutory Auditors of the Company before completion of their term and after issuance of Limited Review Report (LRR) for Quarter ended June 30, 2026.

This had resulted in a casual vacancy in the office of Statutory Auditors of the Company as envisaged by Section 139(8) of the Companies Act, 2013. Further, as per the provisions of Section 139(8) of the Companies Act, 2013 casual vacancy caused by the resignation of auditor is required to be filled by the Board of Directors within thirty days and such appointment is required to be approved by the Members within three months of the recommendation of the Board.

The Board of Directors, at its meeting held on August 5, 2026, on the recommendation of the Audit Committee and pursuant to the provisions of Section 139(8) of the Companies Act, 2013, and subject to the approval of the Members at the 78th Annual General Meeting, appointed M/s. J.C. Bhalla and Co., Chartered Accountants (Firm Registration No. 001111N), as the Statutory Auditors of the Company to fill the casual vacancy caused by the resignation of M/s. Praveen and Madan, Chartered Accountants. M/s. J.C. Bhalla and Co. shall hold office as the Statutory Auditors until the conclusion of the 79th Annual General Meeting.

M/s. J.C. Bhalla and Co., Chartered Accountants (Firm Registration No. 001111N), have conveyed their consent for being appointed as the Statutory Auditors of the Company along with a confirmation that, their appointment, if made by the members, would be within the limits prescribed under the Companies Act, 2013 and shall satisfy the criteria as provided under Section 139, 141 and other relevant provisions of the Companies Act, 2013 and the Companies (Audit and Auditors) Rules, 2014.

Details as required under Regulation 36(5) of the Listing Regulations, 2015 is provided below:

Sr. No.	Particulars	Details
1	Proposed Statutory Auditor	M/s. J.C. Bhalla and Co., Chartered Accountants (Firm Registration No. 001111N)
2	Proposed Fees payable to the Statutory Auditor	- Limited Review Fees: Rs. 2,25,000 - Statutory Audit Fees: Rs. 3,00,000 The above fees are exclusive of out-of-pocket expenses (OPE) and any additional certifications, reports, or other services that may be required to meet statutory, regulatory, or other legal obligations. The Board, in consultation with the Audit Committee, may revise the remuneration, as may be mutually agreed with M/s. J.C. Bhalla and Co., Chartered Accountants.
3	Terms of Appointment	From the conclusion of the 78 th Annual General Meeting until the conclusion of the 79 th Annual General Meeting.
4	In case of a new Auditor, any material change in the fee payable to such Auditor from that paid to the outgoing Auditor along with the rationale for such change	Considering the enhanced size of the operations of the Company, scope of services, experience, profile and calibre of the proposed Auditors, the fees is reasonable and is commensurate with the experience and scope of work. Fees payable is higher than the fee payable to the outgoing auditors.
5	Basis of recommendation for appointment including the details in relation to and credentials of the statutory auditor proposed to be appointed	For recommending the appointment, the management evaluated various audit firms based on technical and commercial criteria, including audit methodology, industry understanding, experience of the engagement team, use of technology, quality control framework, governance standards, and communication approach. Based on this evaluation, the Audit Committee is of the view that M/s. J.C. Bhalla and Co., Chartered Accountants possesses the requisite experience, expertise, and capabilities for appointment as the Statutory Auditors of the Company. Accordingly, the Audit Committee recommended, and the Board of Directors approved, their appointment as the Statutory Auditors of the Company. JC Bhalla & Company, established in 1943 is a multi-dimensional, professional service organisation, having an excellent blend of youth and experience. It has a well-established reputation for delivering quality and excellence in all its services. The firm provides a wide range of services, including Assurance, Risk Advisory, Tax Advisory, Corporate Advisory and Outsourcing etc.

None of the Directors, Key Managerial Personnel of the Company or their respective relatives is, in any way, concerned or interested, financially or otherwise, in the proposed resolution, except to the extent of their shareholding, if any.

The Board of Directors recommends the resolutions as set out in Item No. 3 of the Notice for approval by the Members as **Ordinary Resolution**.

ITEM NO. 4:

In terms of Regulation 24A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations") and other applicable provisions of the Companies Act, 2013, each as amended, the Company is required to appoint Secretarial Auditors for a period of 5 years commencing FY2026-27, to conduct the Secretarial Audit of the Company in terms of Section 204 and other applicable provisions of the Companies Act, 2013 read with Regulation 24A and other applicable provisions of the SEBI Listing Regulations read with applicable SEBI Circulars.

The following criteria inter alia were considered for evaluation of M/s Neeta A & Associates (Peer Review Certificate No. - 5897/2024, ICSI Unique Code - S2022DE852100), Practicing Company Secretary and capability of conducting audit of Thrive Future Habitats Limited (formerly Ador Multiproducts Limited):

- background of the firm, their experience and competence in conducting secretarial audit of the Company; and
- ability of the firm to understand the business of the Company and identify compliance of major laws and regulations applicable to the Company.

The Management evaluated the background, expertise and past performance of M/s Neeta A & Associates as the Secretarial Auditors of the Company.

Accordingly, the Audit Committee has recommended to the Board, the appointment of M/s Neeta A & Associates as the Secretarial Auditor

of the Company for a period of 5 years commencing from FY 2026-27 to FY 2030-31 and recommended to the Board. The Board, at its meeting held on August 05, 2026, considered the recommendation of the Audit Committee with respect to the appointment of M/s Neeta A & Associates as the Secretarial Auditors. After due consideration and review, the Board recommends to the Members the appointment of M/s. Neeta A & Associates, Practicing Company Secretaries, as the Secretarial Auditor of the Company for a term of five consecutive financial years, commencing from FY 2026-27 to FY 2030-31, subject to the approval of the Members.

M/s Neeta A & Associates has provided its consent to be appointed as Secretarial Auditor and has confirmed that, if appointed, its appointment, will be in accordance with Regulation 24A of the SEBI Listing Regulations read with SEBI Master Circular No. HO/49/14/14(7)2025-CFD-POD2/1/3762/2026 dated January 30, 2026 and other relevant applicable SEBI Circulars issued in this regard. The firm has further confirmed that it has undergone the peer review process of the Institute of Company Secretaries of India and holds a valid peer review certificate, is not disqualified from being appointed as the Secretarial Auditor, and has no conflict of interest in accepting the appointment.

Details as required under Regulation 36(5) of the Listing Regulations, 2015 is provided below:

Sr. No.	Particulars	Details
1	Proposed Secretarial Auditor	M/s Neeta A & Associates (Peer Review Certificate No. - 5897/2024, ICSI Unique Code - S2022DE852100), Practicing Company Secretary
2	Proposed Fees payable to the Secretarial Auditor	The proposed remuneration for secretarial audit services for FY 2026-27 is Rs. 1,10,000/- (Rupees One Lakh Ten Thousand Only) plus applicable taxes and out-of-pocket expenses. The Company may also obtain certifications and other permissible professional services from the firm, for which remuneration shall be paid separately on mutually agreed terms, as approved by the Board in consultation with the Audit Committee. The Board, in consultation with the Audit Committee, may revise the remuneration for the remaining tenure as may be mutually agreed with M/s Neeta A & Associates.
3	Terms of Appointment	For a term of five (5) consecutive financial years, commencing from FY 2026-27 to FY 2030-31.
4	In case of a new Auditor, any material change in the fee payable to such Auditor from that paid to the outgoing Auditor along with the rationale for such change	The proposed remuneration has been determined considering the knowledge, expertise, enhanced size of the operations of the Company, scope of services, applicability of Regulation 17-27 of SEBI (LODR) Reg, 2015, industry experience, and the time and efforts required for conducting the Secretarial Audit. Fees payable is higher than the fee payable to the outgoing auditors.
5	Basis of recommendation for appointment including the details in relation to and credentials of the Secretarial auditor proposed to be appointed	The recommendations are based on the fulfilment of the eligibility criteria & qualification prescribed under the Act & Rules made thereunder and SEBI Listing Regulations. While recommending the Board of Directors have also considered, experience, capability, independent assessment, audit experience and also evaluation of the quality of audit work done by M/s Neeta A & Associates in the past. Neeta Aggarwal, Company Secretary in Practice, Proprietor of Neeta A & Associates, Fellow member of The Institute of Company Secretaries of India (ICSI), and providing solutions & making compliances simple from more than 13 years of hands on experience in dealing with all kinds of Corporate Secretarial, Corporate Advisory (Incorporation of Companies, Foreign Exchange Laws, Infusing Foreign Equity, Government Approvals etc.), Intellectual Property Rights, Securities Laws, Regulatory Issues and such other Allied & Legal matters.

None of the Directors, Key Managerial Personnel of the Company or their respective relatives is, in any way, concerned or interested, financially or otherwise, in the proposed resolution, except to the extent of their shareholding, if any.

The Board recommends the resolution set forth in Item no. 4 for the approval of members as **Ordinary Resolution**.

ITEM NO. 5:

Pursuant to the provisions of Section 180(1)(c) of the Companies Act, 2013, the Board of Directors may borrow money, where the money to be borrowed, together with the money already borrowed by the Company (excluding temporary loans obtained from the Company's bankers in the ordinary course of business), exceeds the aggregate of the paid-up share capital, free reserves and securities premium of the Company, only with the approval of the members by way of a Special Resolution.

The Company is entering into various real estate projects, which will require significant financial resources. Therefore, it was proposed that the borrowing limits of the Company needs be increased to meet the funding requirements. In view of the Company's present and future business requirements, the approval of the members is sought to authorise the Board of Directors to borrow monies, from time to time, so that total outstanding borrowings shall not at any time exceed Rs. 200 Crore (Rupees Two Hundred Crore only), on such terms

and conditions as the Board may deem fit.

None of the Directors, Key Managerial Personnel of the Company or their respective relatives is, in any way, concerned or interested, financially or otherwise, in the proposed resolution, except to the extent of their shareholding, if any.

The Board recommends the Resolution set out at Item No. 5 of the Notice for approval of the Members as **Special Resolution**.

ITEM No. 6:

The provisions of Section 186 of the Act read with the Companies (Meetings of Board and its Powers) Rules, 2014, as amended from time to time, provides that no company is permitted to, directly or indirectly, (a) give any loan to any person or other body corporate; (b) give any guarantee or provide security in connection with a loan to any other body corporate or person; and (c) acquire by way of subscription, purchase or otherwise, the securities of any other body corporate, exceeding sixty percent of its paid-up share capital, free reserves and securities premium account or one hundred per cent of its free reserves and securities premium account, whichever is more. Further, the said Section provides that where the giving of any loan or guarantee or providing any security or the acquisition as provided under Section 186(2) of the Act, exceeds the limits specified therein, prior approval of Members by means of a Special Resolution is required to be passed at a general meeting.

Members of the Company had, by way of a Special Resolution passed at the 72nd Annual General Meeting held on September 28, 2020, authorised the Board of Directors to make loans, give guarantees, provide securities and make investments up to an aggregate outstanding amount not exceeding ₹15 Crore (Rupees Fifteen Crore only) over and above the limits prescribed under Section 186(2) of the Act.

In furtherance of its real estate business, the Company is required to enter into various joint ventures and business arrangements. Accordingly, it was considered necessary to increase the limits under Section 186 of the Companies Act, 2013 for making loans, providing guarantees or securities, and making investments, to meet the Company's anticipated business requirements. Accordingly, it is proposed to enhance the limits under Section 186 of the Act. Accordingly, the approval of the members is sought to authorise the Board of Directors to make loans, give guarantees, provide securities and make investments, from time to time, so that the aggregate of the outstanding loans, guarantees given, securities provided and investments made by the Company shall not, at any time, exceed ₹100 Crore (Rupees One Hundred Crore only).

None of the Directors, Key Managerial Personnel of the Company or their respective relatives is, in any way, concerned or interested, financially or otherwise, in the proposed resolution, except to the extent of their shareholding, if any.

The Board recommends the Resolution set out at Item No. 6 of the Notice for approval of the Members as **Special Resolution**.

ITEM 7

Mr. Vinay Kumar Singh (DIN: 06497700) was appointed as Managing Director of the Company for a period of five years with effect from May 27, 2025. The Members of the Company, at the Extra-Ordinary General Meeting held on February 17, 2026, had approved payment of remuneration to Mr. Vinay Kumar Singh for a period of two years commencing from May 27, 2025, in accordance with the provisions of Sections 197, 198 and Schedule V of the Companies Act, 2013.

Subsequent to the aforesaid approval, the Company has made allotment of equity shares on a preferential basis and consequent to which, the paid-up equity share capital of the Company exceeded ₹10 Crore. Consequently, the corporate governance provisions contained in Regulations 17 to 27 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR Regulations") became applicable to the Company.

Mr. Vinay Kumar Singh, being the Managing Director of the Company, is a Related Party as defined under Regulation 2(1)(zb) of the SEBI LODR Regulations. The remuneration payable to him pursuant to the approval granted by the Members on February 17, 2026 constitutes a Related Party Transaction under Regulation 2(1)(zc) of the SEBI LODR Regulations.

Pursuant to the provisions of Regulation 23 of SEBI Listing Regulations, read with the applicable provisions of the Companies Act, 2013 ("Act") and the rules framed thereunder, and in accordance with the Company's Policy on Related Party Transactions, all material related party transactions require prior approval of the shareholders of the Company by way of an ordinary resolution.

Further in terms of Regulation 23 of the SEBI Listing Regulations and the aforesaid Policy, a transaction with a related party shall be considered material, if the transaction(s) to be entered into individually or taken together with previous transactions during a financial year, exceeds the thresholds specified in Schedule XII of SEBI Listing Regulations. Further as per Schedule XII of SEBI Listing Regulations, where the annual consolidated turnover of the Company is up to Rs. 20,000 Crore, a related party transaction is considered material if the transaction(s) to be entered into individually or taken together with previous transactions during a financial year exceeds 10% (ten percent) of the annual consolidated turnover of the Company as per its last audited financial statements. Based on the annual consolidated turnover of the Company as on March 31, 2026, the proposed transaction(s) exceed the applicable materiality threshold for seeking shareholders' approval for related party transactions, as prescribed under Regulation 23 read with Schedule XII of the SEBI Listing Regulations ("Materiality Threshold").

Further, as per Regulation 2(1)(zc) of the SEBI Listing Regulations, the definition of Related Party Transaction ("RPT") includes a transaction involving a transfer of resources, services or obligations between a listed entity or any of its subsidiaries on one hand and a related party of the listed entity or any of its subsidiaries on the other hand, regardless of whether a price is charged or not.

Considering that the aggregate remuneration payable to Mr. Vinay Kumar Singh during the applicable period exceeds the materiality threshold prescribed under Regulation 23 of the SEBI LODR Regulations, the transaction is regarded as a Material Related Party Transaction and therefore requires prior approval of the shareholders of the Company by way of an Ordinary Resolution.

The Audit Committee and the Board of Directors have, on the basis of relevant details provided by the management in the prescribed format, to the extent applicable, as required by law, reviewed and approved the maximum limits of aggregate value of such proposed material RPTs as set out in the tables below and accorded their consent to the Company, subject to approval of the shareholders of the Company, for carrying out and continuing with existing contracts/ arrangements/ transactions or modification(s) of earlier contracts/ arrangements/ transactions or as fresh and independent transaction(s) or otherwise with Mr. Vinay Kumar Singh, in the ordinary course of business and at arms' length basis. The minimum disclosures as per RPT Industry Standards as presented to the Audit Committee and the Board is enclosed to this Notice.

The Audit Committee has reviewed the certificate provided by Managing Director and Chief Financial Officer of the Company, as required under the RPT Industry Standards.

Further, as aforesaid, the Board of Directors have also recommended the proposal to the shareholders by way of Ordinary Resolution.

The Members may note that in terms of the provisions of the Listing Regulations, no Related Party shall vote to approve this Ordinary Resolution, whether the entity is a Related Party to the particular transaction(s) or not.

Except as mentioned in the table below, none of the other Directors or Key Managerial Personnel of the Company or their respective relatives are in any way concerned or interested, either directly or indirectly in passing of the aforesaid resolution as set out in Item no. 7 of this Notice, save and except to the extent of their respective interest as shareholders of the Company.

Details of the proposed RPTs between the Company and Mr. Vinay Kumar Singh, including the information required to be disclosed in the Explanatory Statement pursuant to the SEBI Master Circular dated January 30, 2026, read with SEBI circular dated June 26, 2025, are as follows:

Minimum information to be provided to the Audit Committee and shareholder for approval of Related Party Transactions as per RPT Industry Standards:

A(1) Basic details of the related party		
1	Name of the related party	Vinay Kumar Singh
2	Country of incorporation of the related party	Not Applicable
3	Nature of business of the related party	Not Applicable
A(2) Relationship and ownership of the related party		
1	Relationship between the listed entity/subsidiary (in case of transaction involving the subsidiary) and the related party – including nature of its concern (financial or otherwise) and the following:	Relationship - Managing Director Nature of Concern: Financial
	Shareholding of the listed entity/ subsidiary (in case of transaction involving the subsidiary), whether direct or indirect, in the related party.	Not Applicable
	Where the related party is a partnership firm or a sole proprietorship concern or a body corporate without share capital, then capital contribution, if any, made by the listed entity/ subsidiary (in case of transaction involving the subsidiary).	Not Applicable
	Shareholding of the related party, whether direct or indirect, in the listed entity/ subsidiary (in case of transaction involving the subsidiary). Explanation: Indirect shareholding shall mean shareholding held through any person, over which the listed entity/Subsidiary/ related party has control. While calculating indirect shareholding, shareholding held by relatives shall also be considered.	Not Applicable* * The Company allotted 11,73,451 warrants to Mr. Vinay Kumar Singh, Managing Director, on May 16, 2025. Since the said warrants are yet to be converted into equity shares, his shareholding in the Company is Nil.
A(3) Details of previous transactions with the related party		
1	Total amount of all the transactions undertaken by the listed entity or subsidiary with the related party during the last financial year.	50.81 Lakhs (Approx)(2025-26)
2	Total amount of all the transactions undertaken by the listed entity or subsidiary with the related party in the current financial year up to the quarter immediately preceding the quarter in which the approval is sought.	37.50 Lakhs till June 30, 2026

3	Any default, if any, made by a related party concerning any obligation undertaken by it under a transaction or arrangement entered into with the listed entity or its subsidiary during the last financial year.	NIL						
A(4)	Amount of the proposed transaction(s)							
1	Total amount of all the proposed transactions being placed for approval in the current meeting.	200 Lakhs* <i>*The remuneration proposed to be paid has already been approved for a period of 2 (two) years w.e.f. May 27, 2025 by the shareholders of the Company at the Extra-Ordinary General Meeting of the company held on February 17, 2026, pursuant to the applicable provisions of Sections 197 and 198 of the Companies Act, 2013. All necessary approvals in this regard have already been obtained and there is no revision/change in the remuneration so approved. The aforesaid disclosure is being provided for information purposes only.</i>						
2	Whether the proposed transactions taken together with the transactions undertaken with the related party during the current financial year is material RPT	Yes						
3	Value of the proposed transactions as a percentage of the listed entity’s annual consolidated turnover for the immediately preceding financial year	122% (approx.)						
4	Value of the proposed transactions as a percentage of subsidiary’s annual standalone turnover for the immediately preceding financial year (in case of a transaction involving the subsidiary and where the listed entity is not a party to the transaction)	NA						
5	Value of the proposed transactions as a percentage of the related party’s annual consolidated turnover (if consolidated turnover is not available, calculation to be made on standalone turnover of related party) for the immediately preceding financial year, if available.	NA						
6	Financial performance of the related party for the immediately preceding financial year.	NA <table><tr><th>Particulars</th><th>FY 2025-26 (INR Crore)</th></tr><tr><td>Turnover</td><td rowspan="3">Not applicable</td></tr><tr><td>Profit After Tax</td></tr><tr><td>Net worth</td></tr></table> Explanation: The above information is to be given on standalone basis. If standalone is not available, provide on consolidated basis.	Particulars	FY 2025-26 (INR Crore)	Turnover	Not applicable	Profit After Tax	Net worth
Particulars	FY 2025-26 (INR Crore)							
Turnover	Not applicable							
Profit After Tax								
Net worth								
A(5)	Basic details of the proposed transaction							
1	Specific type of the proposed transaction (e.g. sale of goods/services, purchase of goods/ services, giving loan, borrowing etc.)	Remuneration to Managing Director						
2	Details of the proposed transaction	Remuneration to Managing Director						
3	Tenure of the proposed transaction (tenure in number of years or months to be specified)	1 year						
4	Whether omnibus approval is being sought?	Yes						

5	Value of the proposed transaction during a financial year. (If the proposed transaction will be executed over more than one financial year, provide estimated break-up financial year-wise.)	200 Lakhs
6	Justification as to why the RPTs proposed are in the interests of the listed entity	Mr. Vinay Kumar Singh is responsible for the day to day affairs of the Company, subject to overall superintendence, direction and control of the Board of Directors of the Company. The remuneration proposed to be paid to Mr. Vinay Kumar Singh is in line with the remuneration being paid to Managing Directors in the Industry for similar sized companies. Further, the educational background, experience and job profile of Mr. Vinay Kumar Singh justify his entitlement to the proposed remuneration.
7	Details of the promoter(s)/ director(s) / key managerial personnel of the listed entity who have interest in the transaction, whether directly or indirectly. <i>Explanation:</i> Indirect interest shall mean interest held through any person over which an individual has control. a) Name of the director / KMP b) Shareholding of the director / KMP, whether direct or indirect, in the related party	Not Applicable
8	A copy of the valuation or other external party report, if any, shall be placed before the Audit Committee.	Not Applicable
9	Other information relevant for decision making.	-

**On behalf of the Board of Directors
Thrive Future Habitats Limited
(Formerly Ador Multiproducts Limited)**

**Date: August 22, 2026
Place: Delhi**

**Shobha Joshi
(Company Secretary)
M.No.: A24878**

ANNEXURE TO THE NOTICE

Details of Director seeking Re-appointment at the 78TH Annual General Meeting

[Pursuant to Regulation 36(3) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standard on General Meetings (SS-2)]

Name of the Director	Mr. Vinay Kumar Singh
DIN	06497700
Age	59 years
Qualifications	Bachelor of Engineering from University of Allahabad, Master of Technology from Indian Institute of Technology, Delhi
Experience (including expertise in specific functional area) / Brief Resume	Mr. Vinay Kumar Singh brings over 35 years of distinguished leadership across infrastructure development, large-scale project execution, institutional financing, and asset monetisation. As the founding Managing Director of the National Capital Region Transport Corporation (NCRTC), he conceptualised and led the successful implementation of India's first Regional Rapid Transit System (RRTS), the Namo Bharat project, involving investments exceeding USD 4 billion. His tenure established new benchmarks in project delivery, governance, and financial structuring, including mobilisation of long-term funding from global institutions such as the World Bank, ADB, AIIB, NDB, and JICA. He also pioneered private sector participation in rail operations by partnering with Deutsche Bahn for long-term operations and maintenance, marking a paradigm shift in infrastructure asset management in India. Mr. Vinay Kumar Singh played an instrumental role in advancing Transit Oriented Development (TOD) frameworks and value capture mechanisms, working closely with State Governments to unlock real estate potential around transit corridors and stations. His experience in integrating transport infrastructure with land development, commercialisation of station assets, and monetisation of land parcels directly aligns with the Company's strategic focus on high-quality, well-located real estate development. Earlier, as Chief Executive Officer of the High-Speed Rail Corporation of India, Mr. Vinay Kumar Singh led the techno-economic and institutional engagement with the Government of Japan for the Mumbai-Ahmedabad High Speed Rail project. Recognised for his execution excellence, strategic foresight, and credibility with governments, global lenders, and industry leaders, he now brings this unique blend of infrastructure-led development and real estate monetisation experience to his role as Managing Director, supporting the Company's long-term growth, execution discipline, and value creation in the luxury real estate sector.
Terms and Conditions of Re-appointment	As per item 2 of the Notice.
Remuneration last drawn (including sitting fees, if any) (FY 2025-26)	Rs. 5,00,000 per month (Rupees Five Lakh per month)
Remuneration proposed to be paid (FY 2026-27)	Rs. 12,50,000 per month (Rupees Twelve Lakh Fifty Thousand per month)
Date of first appointment on the Board	May 27, 2025
Shareholding in the Company including shareholding as a beneficial owner as on March 31, 2026	NIL
Relationship with other Directors / Key Managerial Personnel	There is no inter-se relationship between Mr. Vinay Kumar Singh and other members of the Board and Key Managerial Personnel of the Company
Number of meetings of the Board attended	FY 2025-26: 6 FY 2026-27 (till the date of this Notice): 3
Directorships of other Boards as on March 31, 2026	1. 1908 E-Ventures Private Limited 2. Aura Flow Private Limited (Formerly Anatomicals Ador India Private Limited)
Membership / Chairmanship of Statutory Committees of other Boards as on March 31, 2026	NIL
Listed entities from which the Director has resigned in the past three years	NIL

**On behalf of the Board of Directors
Thrive Future Habitats Limited
(Formerly Ador Multiproducts Limited)**

**Date: August 22, 2026
Place: Delhi**

**Shobha Joshi
(Company Secretary)
M.No.: A24878**